

# Consolidated Business Performance for the First Half of the year Ending December 31, 2015

10 August, 2015

TOYO TIRE & RUBBER CO., Ltd.



### **Major Topics**

Consolidated Business Results for the First Half of the Year Ending December 31, 2015 (FY2015)

Consolidated Business Outlook for the Year Ending December 31, 2015(FY2015)

The forward-looking statement contained in these business forecasts and plans are based on information available at the current time and may contain potential risks and uncertainties.

Therefore, please keep in mind that actual results may, due to a variety of factors, differ from those expresses in the forward-looking statements.

## Highlights of Consolidated Business Results for the First Half of the year Ending December 31, 2015 (FY2015)



## Consolidated Results

Operating income and ordinary income increased mainly due to declining raw material prices and a cheaper yen. However, there was a 4.156 billion yen quarterly net loss due to posting of approximately 30.4 billion yen as an extraordinary loss for product reparations and provision of reserve for product warranties to deal with the seismic isolation rubber issue.

#### Tire Business

Plant expansion (front-loaded production of North America plant and increased production of Malaysian plant) contributed to increased sales of high-value-added SUV & pickup truck tires in North America, where demand remains vigorous, resulting in an increase of revenue and earnings.

### Diver Tech Business

While sales of anti-vibration rubber and seat cushions for automobiles declined in Japan, anti-vibration rubber sales remained steady overseas.

However, in the waterproofing and building materials segments, revenue decreased while earnings increased as a result of declining sales in a sluggish market.

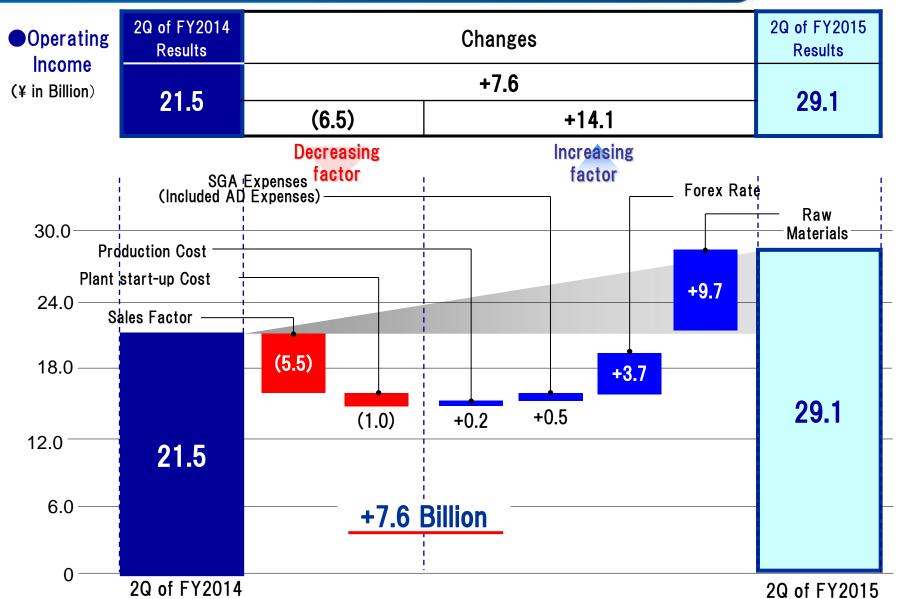
### Consolidated Business Result for the First Half of FY2015



(Millions	s of Yen)	2Q of FY2015 Results	2Q of FY2014 Results	Changes Amount	Changes %	FY2	of 015 look	Changes against Estimated %
Net	Sales	194,402	187,322	+7,080	+3.8%	196,000		(0.8%)
Inco Operati	ating ome	<b>29,126</b> 15.0%	<b>21,502</b> 11.5%	<b>+7,624</b> +3.5%	+35.5%	2	<b>1,500</b> 11.0%	+35.5%
_	nary ome	26,670	19,518	+7,151	+36.6%	19,500 +36.89		+36.8%
	terly ncome	(4,156)	15,269	(19,426)	_	3,000		_
Forex US\$		120Yen	103Yen	+17Yen				sibility FY2015
Rate	€	136Yen		(5)Yen		US\$ €		illion Yen/Year llion Yen/Year

# 2Q of FY2015 Factors contributing to the Change in Operating Income





## Impact of Seismic Isolation Rubber Measures on Performance



★Calculated based on expected replacement of approximately. 3,000 units in all 154 buildings requiring measures

1Q of FY2015

14.0 billion yen posted as extraordinary loss

2Q of FY2015

16.4 billion yen additionally posted as extraordinary loss

<u>Total of 30.4 billion yen extraordinary loss posted a reserve</u> for product warranties for seismic isolation rubber

(Breakdown of Calculation)

- Cost for replacement of products
- Cost for repair work
- Cost of structural recalculation
- Miscellaneous expenses
- Replacement product development cost, etc.

#### From 3Q of FY2015

As it is difficult to reasonably estimate the amount at this point in time, in the event that costs arise in the future, an additional reserve for product warranties may be posted depending upon the progress of measures from the third quarter onward.

## Consolidated Business Results by Business Segments for the First Half of the FY2015



#### Net Sales

(unit: Millions of yen)	2Q of FY2015 Results	2Q of FY2014 Results	Changes Amounts	Changes %	2Q of FY2015 Outlook	Changes Against Estimated %
Tire	154,223	147,245	+6,977	+4.7%	156,408	(1.4%)
DiverTec	40,000	40,046	(45)	(0.1%)	39,551	+1.1%
Others	275	131	+143	+109.9%	42	+554.8%
Adjustment	(96)	(101)	+4	<del>_</del>	0	_
Total	194,402	187,322	+7,080	+3.8%	196,000	(0.8%)

#### Operating Income \* Net sales includes sales or transfers of Inter-segment

(unit: Millions of yen)	2Q of FY2015 Results	2Q of FY2014 Results	Changes Amounts	Changes %	2Q of FY2015 Outlook	Changes against Estimate %
Tire Operating Profit	26,615 17.3%	19,910 13.5%	+6,705 +3.7%	+33.7%	20,193 12.9%	+31.8%
<b>DiverTec</b> Operating Profit	1,764 4.4%	895 2.2%	+868 +2.2%	+97.0%	1,281 3.2%	+37.7%
Others	110	80	+29	+37.5%	27	+307.4%
Adjustment	635	614	+20	<del>-</del>	0	<del></del>
Total	29,126	21,502	+7,624	+35.5%	21,500	+35.5%

\*Amount of adjustment of segment profit includes intersegment eliminations.

### Consolidated Business Results by Geographic Area for the First Half of the FY2015



#### Net Sales

(unit: Millions of yen)	2Q of FY2015 Results	2Q of FY2014 Results	Changes Amounts	Changes %	2Q of FY2015 Outlook
Japan	69,743	77,231	(7,487)	(9.7%)	71,639
North America	92,956	76,664	+16,292	+21.3%	93,361
Others	31,701	33,426	(1,724)	(5.2%)	31,000
Elimination & Corporate	_	<del>_</del>	<del>_</del>	<del>_</del>	_
Total	194,402	187,322	+7,080	+3.8%	196,000

2Q of FY2015 Outlook	Changes Against Estimate %
71,639	(2.6%)
93,361	(0.4%)
31,000	+2.3%
<del></del>	<del></del>
196,000	(0.8%)

#### Operating Income

\* Net sales does not includes sales or transfers of Inter-segment

(unit: Millions of yen)	2Q of FY2015 Results	2Q of FY2014 Results	Changes Amounts	Changes %
Japan	26,911	16,232	+10,678	+65.8%
North America	3,970	5,419	(1,449)	(26.7%)
Others	275	2,011	(1,736)	(86.3%)
Elimination & Corporate	(2,029)	(2,161)	+131	
Total	29,126	21,502	+7,624	+35.5%

2Q of FY2015 Outlook	Changes Against Estimate %
19,335	+39.2%
4,106	(3.3%)
(531)	_
(1,410)	<del></del>
21,500	+35.5%

# Revised Outline of Consolidated Business Outlook for the Full Year Ended December 31, 2015

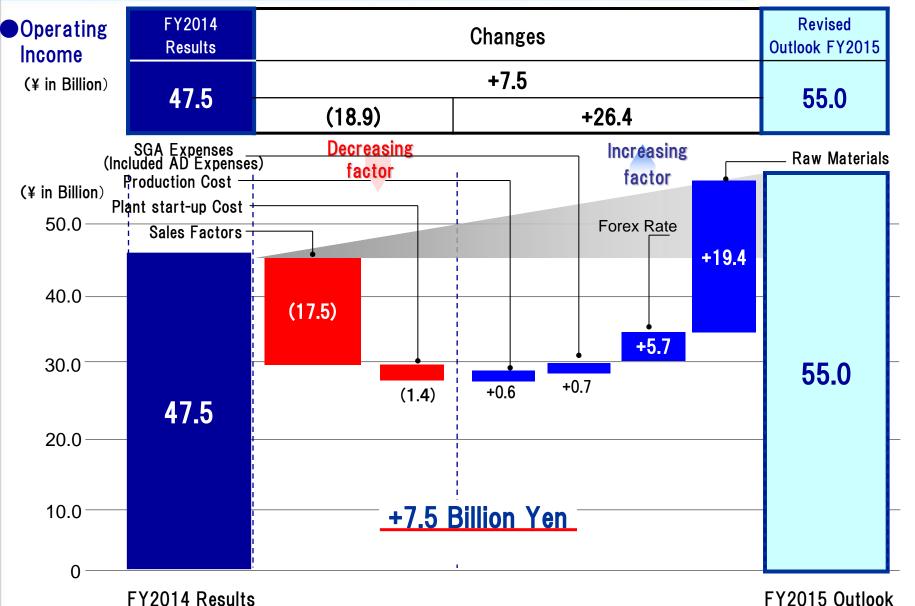


(unit: millions	s of yen)	Revised Outlook for Full -Year of FY2015	Previous Outlook for Full-Year of FY2015 (12 May, 2015)	Changes Amounts	Changes %	Result Full -Y of FY2	ear	Changes Amounts
Net Sa	ales	415,000	425,000	(10,000)	(2.4%)	393,782 +2		+21,218
Operating Operating	me	<b>55,000</b> 13.3%	<b>49,000</b> 11.5%	+6,000 +1.8%	+12.2%	1		<b>+7,490</b> +1.2%
Ordina Incon	-	51,000	45,000	+6,000	+13.3%	46,543 +4,457		+4,457
Net Incon		12,000	19,000	(7,000)	(36.8%)	31,240 (19,240		(19,240)
1104		120Van	117Van			Forex	Forex Rate Sensibility 2015	
Forex	US\$	120Yen	117Yen	+3.0Yen		US\$	0.45 E	Billion Yen/Year
Rate €		130Yen	130Yen	_		€	0.1 Bi	llion Yen/ Year

<sup>\*</sup>Impact of 1 yen fluctuation on operation income

### Revised Outlook of the FY2015 Factors contributing to the Changes in Operating Income





# Revised Consolidated Business Outlook by Business Segment for The FY2015



Net Sales
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(unit: Millions of yen)	Revised Outlook of FY2015	Previous Outlook of FY2015 (12 Feb. 2015)	Changes Amounts	Changes against Estimate %	Results of FY2014	Changes Against Estimate %		
Tire	335,300	343,600	(8,300)	(2.4%)	312,208	+7.4%		
DiverTec	79,620	81,300	(1,680)	(2.1%)	81,508	(2.3%)		
Others	80	100	(20)	(20.0%)	260	(69.3%)		
Adjustment	0	0	0	_	(196)	<u> </u>		
Total	415,000	425,000	(10,000)	(2.4%)	393,782	+5.4%		
What Sales include sales or transfers of inter-segment								

perating	<u>Income</u>

\*Net Sales include sales or transfers of inter-segment

(unit: Millions of yen)	Revised Outlook of FY2015	Previous Outlook of FY2015 (12 Feb. 2015)	Changes Amounts	Changes against Estimate %
Tire Operating Profit	51,700 15.4%	46,200 13.4%	+5,500 +2.0%	+11.9%
<b>DiverTec</b> Operating Profit	2,751 3.5%	2,700 3.3%	+51 +0.2%	+1.9%
Others	549	100	+449	+449.0%
Adjustment	0	0	0	<b>—</b>
Total	55,000	49,000	+6,000	+12.2%

Results of FY2014	Changes Against Estimate %
45,318 14.5%	+14.1%
2,068 2.5%	+33.0%
128	+328.9%
(5)	<del>_</del>
47,510	+15.8%

# Revised Consolidated Business Outlook by Geographic Area Segment for the FY2015

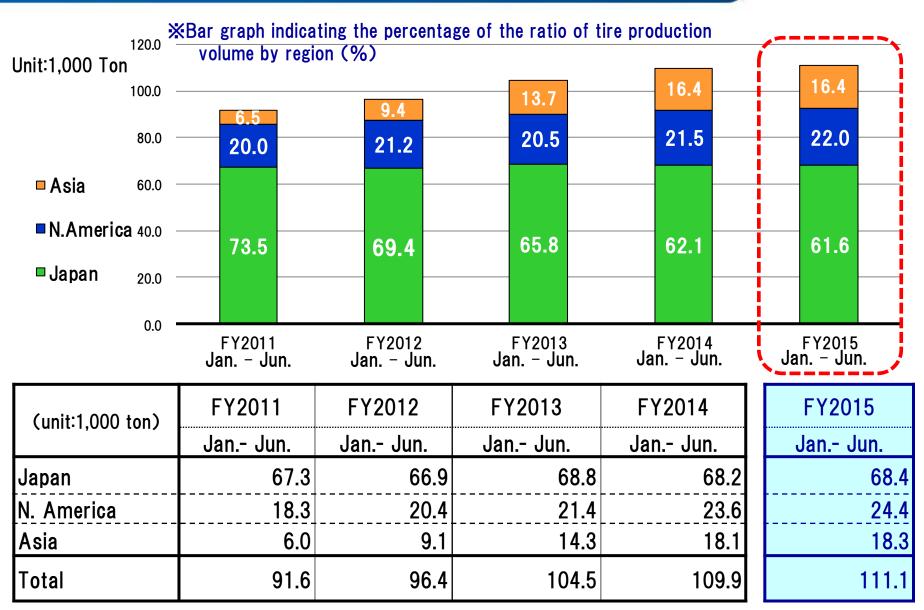


Net Sales

Tivel Gales						
(unit: Millions of yen)	Revised Outlook of FY2015	Previous Outlook of FY2015 (12 Feb. 2015)	Changes Amounts	Changes against Estimate %	Results of FY2014	Changes Against Estimate %
Japan	151,979	167,088	(15,109)	(9.0%)	163,903	(7.3%)
North America	196,710	189,467	+7,243	+3.8%	160,030	+22.9%
Others	66,311	68,445	(2,134)	(3.1%)	69,848	(5.1%)
Adjustments & Eliminations	_	<del>-</del>	_	<u> </u>	_	_
Total	415,000	425,000	(10,000)	(2.4%)	393,782	+5.4%
<ul><li>Operating</li></ul>	ncome	※Net Sales include :	sales or transfers of	inter-segment		
(unit: Millions of yen)	Revised Outlook of FY2015	Previous Outlook of FY2015 (12 Feb. 2015)	Changes Amounts	Changes against Estimate %	Results of FY2014	Changes Against Estimate %
Japan	48,383	41,298	+7,085	+17.2%	40,718	+18.8%
North America	8,455	9,086	(631)	(6.9%)	8,991	(6.0%)
Others	1,429	861	+568	+66.0%	3,467	(58.8%)
Adjustments & Eliminations	(3,267)	(2,244)	(1,023)	<u> </u>	(5,667)	_
Total	55,000	49,000	+6,000	+12.2%	47,510	+15.8%

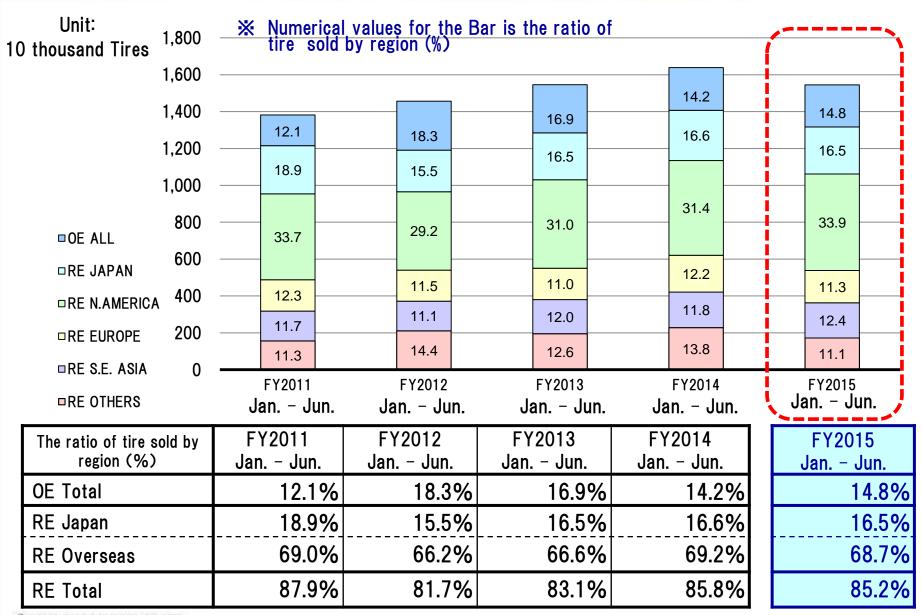
# (For Your Reference) Changes in the Tire Production (New Rubber Volumes)





## (For Your Reference) Ratio of Tire Sales Quantity by Geographic Area





## (For Your Reference) Number of Tires sold by region compared to the previous year



#### Progress compared to previous year whereby prior year = 100

(Unit: %)	FY2011 Jan. – Jun.	FY2012 Jan. – Jun.	FY2013 Jan. – Jun.	FY2014 Jan. – Jun.	F Ja
OE Total	63	159	98	88	
RE Japan	91	87	113	107	
RE Overseas Total	110	101	107	110	
RE N. America	110	91	113	107	
RE Europe	86	99	101	117	
RE S.E. Asia	450	99	115	104	
Grand Total	97	105	106	106	

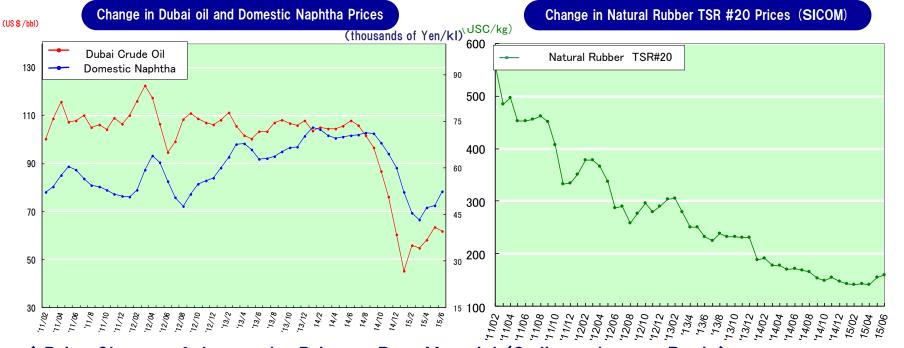
FY2015 Jan. – Jun.			
99			
94			
94			
102			
88			
99			
94			

Number of tires in S.E. Asia has drastically increased since FY2011 due to acquisition of Silverstone Company

# (For Your Reference) Changes in Primary Material Prices







◆Price Changes & Impact by Primary Raw Material (Ordinary Income Basis)

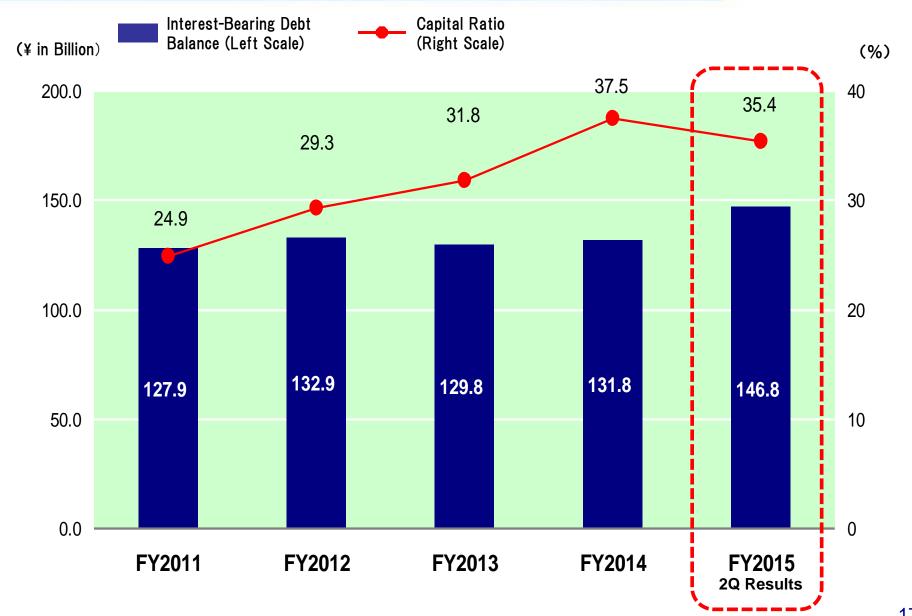
(¥ in Billion)

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Raw Material	FY2011	FY2012	FY2013	FY2014	FY2015 Jan. – Jun.
Natural Rubber	(7.6)	+8.4	+7.0	+6.9	+5.8
Product of petroleum (naphtha)	(8.0)	+0.4	+1.8	(0.9)	+4.8
Other Raw Materials*	(2.9)	(1.8)	+3.2	(0.4)	(0.9)
Goods Purchased	(0.1)	(0.0)	(0.0)	+0.7	(0.0)
Total	(18.6)	+7.0	+12.0	+6.3	+9.7

### Changes in Interest-Bearing Debt Balance and Capital Ratio





### TOYOTIRES driven to perform